

LEADING ENERGY

First-year decisions for acquired assets

Completing a deal is the start, not the finish. Record each decision, its owner and its date, then sequence the work: stabilise, separate, improve.

The five decisions

1. Operating model and organisation

What is run centrally and what by each asset? Who decides what? Owner and date:

2. Exiting transition services

For each service: what replaces it, who builds it, how it is tested and when it switches over. Owner and date:

3. Systems: keep, replace or rebuild

Start with production reporting, maintenance, finance and regulatory submissions. Owner and date:

4. Data and reporting foundations

The handful of measures that matter, where each comes from, and one trusted source. Owner and date:

5. Contractors and the supply chain

Which major contracts to keep, renegotiate or retender, and who manages performance. Owner and date:

Sequencing

PHASE	WHAT IT COVERS	OUR DATES
Stabilise	Protect safe production, secure critical services, agree the immediate measures leadership will track.	
Separate	Design the operating model, plan the transition-service exits, decide the systems path.	
Improve	Use the new data and structure to drive cost, uptime and growth.	